SUMMARY OF
PUBLIC EXPOSE RESULTS
PT ULTRAJAYA MILK INDUSTRY & TRADING CO., TBK.

We hereby submit the report on the implementation of the Public Expose which was held electronically on Thursday, December 10, 2020, through the Zoom Meeting Online Application, as follows:

1. Participants who attended the 2020 Annual Public Expose event were 73 people, which were divided into:
   a) 67 participants out of a total of 75 participants who have previously registered via the G-Form link provided by the Company since the announcement of the Public Expose Plan, namely 25 November 2020 until 04 December 2020 through the Zoom Link provided by the Company, and consist of:
      o Shareholders
      o Creditors Bank
      o Public Accounting Firm
      o Securities Companies
      o And Public
   b) 6 people from the Management Team, where 3 people are physically present at the Company’s office and 3 people are present through the Zoom Link provided by the Company.

The Company’s Management Team that is present through the Zoom Meeting Application include:
   o Mr. Sabana Prawirawidjaja - President Director
   o Mr. Jutianto Isnandar – Director
   o Mr. Rob Nieuwendijk - CFO

The Company’s Management Team that is physically present include:
   o Mr. Eddi Kurniadi - Corporate Secretary
   o Mr. Pahala Sihotang - Finance Manager
   o Mr. Yudhi Handoyo - Accounting Manager

2. The event was opened at 10.10 WIB by Mr. Jutianto Isnandar, Director, and continued with the presentation of Public Expose material regarding the Company’s Performance Exposure until the third quarter of 2020 delivered by Mr. Pahala Sihotang, Finance Manager of the Company.

Some of the things conveyed in the opening included:
   o The annual Public Expose is carried out based on the Decree of the Board of Directors of the Jakarta Stock Exchange Number: Kep-306 / BEJ / 07-2004 Regarding Rule Number IE concerning Obligations to Submit Information, Point V which emphasizes the obligation for listed companies to conduct annual public exposure of at least 1 (once) a year. As well as referring to the IDX Circular Letter No. SE-00003 / BEI / 05-2000 dated 29 May 2020 regarding Electronic Public Expose Implementation Procedures
   o This annual Public Expose event is held in relation to Information Disclosure conducted by the Company to comply with the principles of transparency which are part of a good corporate governance system.
The implementation procedure for asking questions, namely:

- The questions must match the presentation material
- Questions are asked via the chat available on Zoo Meeting Application
- Due to time constraints we will only select 5 questions

In the presentation session, discussed as follows:

1. Brief Company Profile
2. Company Strengths
3. Strategy
4. Summary of Financial Data Performance
5. Summary of Financial Statements

3. After the presentation of the Public Expose material, the event was continued with questions and answers, while in this e-Public Expose, participants asked questions through the chat media available on the Zoom Meeting Application. The number of questions collected during the event reached 35 questions from 21 participants, but based on the regulations explained in the opening session, only 5 questions will be answered directly by Mr. Sabana Prawirawidjaja as President Director of this session, while the rest can be submitted again via the Company’s email, namely investor-relations@ultrajaya.co.id.

The following are the questions that were answered directly, and were selected based on the types of questions most asked by participants.

i. From Mr. Rinaldo Maharditama - Individual investor (rinaldoaldo92@gmail.com)

**Question**

1) Regarding the increasing number of new competitors in the UHT milk and tea industry, what are the company’s efforts to maintain the performance and position of its market leader?

2) Why do companies choose to issue MTN, while on a cash flow basis the company is strong and has fairly large current assets?

3) Are there any new products that the company will launch next year?

**Answer**

1) Currently, the IPS (Dairy Processing Industry) in Indonesia has reached 70-100 companies, and the majority of players entered the UHT line, previously in the 70s there was only 1 company, namely ULTI. Until now, ULTI is still the market leader, we are very excited that many investors are interested in entering the UHT industry, because the number of new players is making the market larger, so the portion it will get for this industry will be even bigger, and this helps in expanding promotion, advertising and also milk minded in society, especially today milk consumption in Indonesia is still very low, which is around 16 per capita liter per year, while the estimated consumption target reaches 50 per capita liter per year, so with the increase in the number of investors, it is also expected that the amount of milk consumption will increase.

The strategy to maintain the market is of course having to maintain current performance, at high efficiency and by always maintaining good product quality, which is the key point that must be
maintained, because with a high competitive advantage and always maintaining the market through penetration and good service, it is felt very sufficient in maintaining ULTJ’s position as a market leader.

2) The choice of the MTN instrument itself is due to its short term and relatively fast issuance period, and ULTJ itself needs speed in maintaining liquidity funds.

3) ULTJ itself has a department that is specifically devoted to product development, and until now it is always active in developing new products. It is the target of all companies to issue new products on the market, but of course we must remember about the right time and there is sufficient need and the scale of the industry to launch new product.

ii. From Mr. Willy - Individual investor (willykputra@gmail.com)

**Question**

1) How is the progress of the project in Berastagi and what are the future plans?

2) What projects will be undertaken with the MTN issuance?

**Answer**

1) Livestock Farm in Berastagi itself has been developed for 10 years, and as a pioneer because there are no good farms there, our desire in Berastagi, North Sumatra to create a Dairy system like in Java, namely the existence of smallholder farms, so that ULTJ farms in Berastagi can become a collecting center milk from the people’s farms.

The scale of the farm in Berastagi itself does not reach tens of thousands of cows, this is because the resources are insufficient and it is not ULTJ’s ambition to run into the livestock business but still focus on the milk processing industry, basically the goal of Berastagi farms is to create a center for the development of smallholder cattle.

Currently the Berastagi farm has large and small cows totaling approximately 4000 cows, and is equipped with a speed dryer factory so that the milk can be dried to be sent to Bandung, and in the next 2-3 years a factory is planned to be developed to cover production in Sumatra and we want to develop new products there.

2) Detailed data and information regarding MTN has been explained in the info memo that was published in the Company's disclosure on November 16, 2020. Meanwhile, the background for the issuance of MTN itself is a backup of the company's liquidity and also business development, namely the construction of distribution centers, livestock development, and development of animal feed sources, which are interrelated between livestock and animal feed sources. By producing our own feed sources, ULTJ will substitute imports of grass materials that are currently imported, so that it will save costs, and the milk we produce will be more competitive and reduce the burden on the company’s raw materials.
iii. From Mr. Stephen (gunawanstephen@yahoo.com)

**Question**

1) Why ULTJ doesn't sell the government bonds it holds to reduce the amount of MTN issued?
Given that the coupon for bonds is only around 4.75% / year, while the interest on MTN reaches up to 8.5% / year?

**Answer**

1) ULTJ issues 3 types of MTN which are divided into MTN A with a period of 1 year amounting to 1.5 trillion, MTN B with a term of 2 years and MTN C with a term of 3 years. MTN interest consists of 3 types, namely the average in the range from 7.5% to 8.5% for a period of 3 years, so that the majority of interest paid is at 7.5%. The ROI owned by ULTJ at the time of issuance of MTN itself was around the 90s, and now it has reached more than 120, and the denomination is in USD, the Company itself has USD exposure in raw materials of more than 50%, this can keep the Company to avoid the loss on translation or foreign exchange loss.

MTN itself is issued to maintain the negative spread, even though we have a lot of funds, considering that currently the world economy and Indonesia are also experiencing a recession, as announced by the government through the finance minister, Mrs. Sri Mulyani, this can maintain the Company's liquidity backup which must be ready at all times so that it will help survival for long term, and to keep the negative spread from being too big, which is kept at 1-2%. Currently, the Company itself has bonds with an interest rate of 6-7% with almost no risk, so that it can help maintain negative spreads at 1-2%, and that figure from the total MTN 3T is not too big for the Company, and easy to pay considering the Company's profit averaging above 1T each year.

4. The Public Expose event was closed by Mr. Sabana Prawirawidjaja - President Director at 11.30 WIB.

5. Video recordings from the entire sessions of Public Expose 2020 events can be downloaded on the Company's G-Drive, namely: https://drive.google.com/file/d/1VZRDQcSkB91NwQV7jHVSViIFCAs5kigVi/view?usp=sharing

Thus we submit this report, thank you for your attention.

Padalarang, December 14th 2020
PT ULTRAJA MILK INDUSTRY & TRADING CO., TBK.
Board of Directors
1) **G-Form for registration of 2020 ULTJ Public Expose participants**

Registration Link: https://registrasipublicexpose.ultrajaya.co.id/

Registration Time Period: November 25, 2020 until December 4, 2020 at 16.00 WIB

2) **List of ULTJ 2020 Public Display participants who have registered through G-form**

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<td>Nabi Al Faruq</td>
<td><a href="mailto:nabi4f@gmail.com">nabi4f@gmail.com</a></td>
<td>PT Investabook Pustaka Utama</td>
<td>Jl. M.H. Thamrin No. 5-7 Jakarta Barat</td>
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<td>Brian Huang</td>
<td><a href="mailto:brian_huang65@yahoo.com">brian_huang65@yahoo.com</a></td>
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<td>KAP Tanubrata Sutanto Fahmi Bambang dan Rekan</td>
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3) The invitation Email and link address of the Public View Online Zoom Meeting Application to the participants who have already registered:

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<td>Annisa Saumi</td>
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<td><a href="mailto:rimba.putra@gmail.com">rimba.putra@gmail.com</a></td>
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Paparan Public Perusahaan / Company Presentation:

1. Profil Singkat Perusahaan / Company Overview
2. Keunggulan Perusahaan / Business Strengths
3. Strategi / Strategies
4. Niskala Data Keuangan / Financial Highlights
5. Ringkasan Laporan Keuangan / Summary Highlights

Tanggal/Date 10 December 2020
Jam/Time 10:00 am

PT Ultrajaya is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting: https://zoom.us/j/98086713071?pwd=Q2F2ZFWFVTd8MVWzLM3V1L01FTGR22z09
Meeting ID: 980 8671 3071
Passcode: 263005
4) Participant’s and Questions of e-Public Expose LIVE snapshot through the Zoom video conference application facility

Number of participants and management team who attended through the Zoom

Example questions via chat on Application zoom
Questions through chatting form:

10:11:27 From Jacob: kalau bulan mohon dijawab pada saat sesi Q&A

10:11:32 From Anton Ho: PT Ulujaya Ulti (Private): mohon maaf, inilah poin-poinnya tergantung ada hirtam. mohon diperbati

10:11:38 From Ed Pratama: Pertanyaan untuk sesi Q&A: Apakah dari dana penerbitan MTV ada rincian Ulti untuk membiayai suka canda? Atasakah penerbitan

10:11:43 From Max Ik: Saya minta untuk lebih terperinci, kenapa ada kotak gilo

10:11:47 From Mini Cup: kita maksud apa maksudnya? Jika ada kotak 2 ltemnya

10:11:54 From Max Ik: Nah sudah ga ada lagi

10:12:01 From Rinaldo Haridirama: Investor: dari Rinaldo Haridirama investor individu, pertanyaannya saya ada 3:1) Bervariasinya dengan semakin banyakk

10:12:18 From Rinaldo: 2) Bervariasinya kommeris tahun berapa pustaka distribusi baru usulan jakarta


10:12:38 From Anton: 2) PT Ulujaya Ulti (Private): selamat pagi, utk list pertanyaan dr drop dimasukkan


10:12:48 From Rinaldo: 3) PT Ulujaya Ulti (Private): dari Rinaldo Haridirama investor individu (rinaldo160608@gmail.com), pertanyaannya saya ada 3:1) Beri

10:12:54 From Rinaldo: 2) Anton kasih atas komunikasi. Dari Anton (email: antonmax1061872@gmail.com) investor individu. Untuk menerima jangka waktu pengembangan

10:12:59 From Rinaldo: saya lihat bahwa aset dalam bentuk obligasi penerbitannya itu jumlahnya cukup besar pada halal return nya sangat kecil

10:13:06 From Max Ik: apa alasan manajemen dalam placement obligasi tersebut ya?


10:13:17 From Max Ik: kalau bulan mohon dijawab pada saat sesi Q&A

10:16:57 From Stephen: Name: Stephen

10:17:02 Email: gwonamstein@yahoocom

10:17:07 From Stephen: Pertanyaan untuk sesi Q&A: Apakah dari dana penerbitan MTV ada rincian Ulti untuk membiayai suka canda? Atasakah penerbitan

10:17:14 From Ed Pratama: Pertanyaan untuk sesi Q&A: Apakah dari dana penerbitan MTV ada rincian Ulti untuk membiayai suka canda? Atasakah penerbitan

10:17:36 From Rinaldo: 1) PT Ulujaya Ulti (Private): Apakah dari dana penerbitan MTV ada rincian Ulti untuk membiayai suka canda? Atasakah penerbitan

10:17:43 From Ed Pratama: Pertanyaan untuk sesi Q&A: Apakah dari dana penerbitan MTV ada rincian Ulti untuk membiayai suka canda? Atasakah penerbitan


10:17:55 From Stephen: 1) PT Ulujaya Ulti (Private): Apakah dari dana penerbitan MTV ada rincian Ulti untuk membiayai suka canda? Atasakah penerbitan

10:18:01 From Rinaldo: 2) Anton kasih atas komunikasi. Dari Anton (email: antonmax1061872@gmail.com) investor individu. Untuk menerima jangka waktu pengembangan

10:18:08 From Rinaldo: 3) PT Ulujaya Ulti (Private): dari Rinaldo Haridirama investor individu (rinaldo160608@gmail.com), pertanyaannya saya ada 3:1) Beri

10:18:14 From Rinaldo: 2) Anton kasih atas komunikasi. Dari Anton (email: antonmax1061872@gmail.com) investor individu. Untuk menerima jangka waktu pengembangan
5) Some of Snapshots from Live Zoom Meeting Electronic Public Display ULTJ 2020